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- 1 questions from the Commissioners and also encourage the
- 2 panelists to engage in dialogue among yourselves as
- 3 well.
- 4 Commissioner McCarthy?
- 5 COMMISSIONER MCCARTHY: Mr. Jones, I wasn't
- 6 quite clear on whether you were suggesting Ken Bode was
- 7 saying that government officials were naïve only about
- 8 private sector gambling casinos and knew about
- 9 government sponsored gambling, lotteries; which is it,
- 10 are they naive about--
- MR. JONES: I think both.
- 12 COMMISSIONER MCCARTHY: --or are they naive
- 13 about both?
- MR. JONES: I think, again, if you look at
- 15 the history of the modern day lottery and the success
- 16 that it has generated, the kind of profits it has
- 17 generated, I think this naivete or ignorance of the
- 18 implications of the lottery are what go to a lot of the
- 19 budget questions you're considering today, that someone
- 20 can just arbitrarily say, I want another 15 percent out
- 21 of the lottery, what does that mean?
- 22 I think what you see a lot of is states
- 23 being forced into modifying the charge of the lottery,
- 24 I mean the charge of a lottery is different from other

- 1 forms of gambling. But if you are mandated to increase
- 2 revenue under the umbrella of a lottery, then perhaps
- 3 you start introducing games that are not lottery type
- 4 games, that are more like Keno or video lottery or
- 5 whatever. These are, not to make a moral or an
- 6 economic question about them, these are things that
- 7 have significant implications.
- 8 COMMISSIONER MCCARTHY: So you are saying
- 9 that the restraints on how much revenue lotteries
- 10 should produce to fulfill part of the needs of a
- 11 particular state government ought to be stated very
- 12 clearly so the lottery director or the lottery
- 13 commission, if one exists ought not to be under such
- 14 pressure annually to maximize revenues?
- MR. JONES: Well again, I think that the
- 16 point that I heard you also make earlier, questions you
- 17 were asking earlier, it should be very clear what a
- 18 lottery is designed to do, and what lottery products
- 19 are and thus, within that a lottery director can
- 20 fulfill a mandate. If it is merely to maximize revenue
- 21 and because of the way the law is written, almost any
- 22 form of gambling is legal under the law, that is not a
- 23 very clear mandate to a lottery director.

- 1 COMMISSIONER MCCARTHY: Of the 37 states
- 2 that have legalized lotteries are you aware of a single
- 3 state that has, as part of its public policy on
- 4 lotteries, a restraint on the amount of revenues that
- 5 lotteries will produce or is it rather the other case,
- 6 that unspoken or explicit, there is enormous cumulative
- 7 pressure to produce more and more lottery revenue each
- 8 year?
- 9 MR. JONES: I can only speak to my
- 10 experience in Illinois, although I have sat in on many
- 11 many meetings with lottery directors and budget
- 12 analysts, but for the most part I've never heard that
- 13 type of discussion, I've never really heard a budget
- 14 director come to a lottery director and say, you have
- 15 to produce an extra 15 percent this year to fund this,
- 16 tell me how you're going to do it? Tell me what new
- 17 form of gaming you need to accomplish it?
- 18 And I think another point that has not come
- 19 out, I don't think, in any of the other testimony is
- 20 that I see the problems that people are bringing up
- 21 about lotteries stemming from really, non-lottery
- 22 products. I mean, not traditional lottery products.
- 23 If you have 35 instant games and you have high
- 24 percentages of pay out and you have a churn effect,

- 1 totally against some of the testimony you've heard
- 2 today, that is not a scenario that attracts higher
- 3 income, better educated people. And what you have in
- 4 the United states is the dichotomy of 80 percent of the
- 5 population of the state approving the lottery, thinking
- 6 the lottery is good for the state, and only 25 to 30
- 7 percent of the population playing the games that are
- 8 being offered now.
- 9 COMMISSIONER MCCARTHY: I want to stick to
- 10 the core of my line of questioning, and I'll conclude,
- 11 Madame Chair.
- Do you concede that it is an overriding
- 13 psychology that lottery directors must produce more
- 14 revenue, if they lose revenue, if they place restraints
- on the manner of advertising, the sites for vendors
- 16 selling lottery tickets, if they do those things to
- 17 restrain revenue, if they lose lottery revenue, will
- 18 they be around very long?
- MR. JONES: Well, I was, I made a note, I
- 20 forget which speaker said it and I can be corrected by
- 21 my compatriots behind me, but I can't think of a single
- 22 lottery director who has ever lost their job because of
- 23 lack of performance. I know lots of lottery directors
- 24 who've lost their jobs because of politics.

- 1 COMMISSIONER MCCARTHY: One final question.
- 2 We've heard testimony over and over again that when
- 3 lottery revenues go flat the mandate to figure out new
- 4 mandates of selling, Keno, whatever it might be, new
- 5 methods of selling to jack up lottery revenues again,
- 6 the mandate to employ such tools is very clear. We've
- 7 heard it over and over again. We haven't heard about a
- 8 single state in the union that allows lottery revenues
- 9 to decline, particularly if they are earmarked for any
- 10 particular fund.
- But even in a general sense, if they go
- 12 into the general revenue of a state. There is, in some
- 13 form, clear enormous pressure on lottery structures to
- 14 increase revenue and certainly not to allow them to
- 15 decline. Now, is that an erroneous impression on my
- 16 part?
- 17 MR. JONES: I don't know if it's an
- 18 erroneous impression on your part as much as it is --.
- 19 Part of the discussion I've heard today, and I wasn't
- 20 here yesterday, always is sort of how do you approach
- 21 the issue and what language do you use to describe it.
- 22 And what I mean by that is the lottery
- 23 industry as a whole is awakening to the fact that
- 24 increases in sales and increases in profits have to

- 1 come from having more people play than having fewer
- 2 people play. When you have fewer people play, all of
- 3 the impetus that you just described of, well, we've got
- 4 to get these people to play more, how do we do it, more
- 5 drawings, more games, whatever it might be, that
- 6 happens. And I think we've been through a period of
- 7 time in lottery business where that did happen.
- 8 But hopefully in discussions I have with
- 9 many lottery directors, they are awakening to the fact
- 10 that at one point, and this goes back to ten years ago,
- 11 let's say, when lotteries went from being \$80, \$90
- 12 million a year businesses to a billion dollar a year
- 13 businesses, what fueled that growth, Lotto. And what
- 14 was Lotto all about, huge prizes for the first time.
- 15 And why did sales go up so dramatically? Millions of
- 16 people who had never played the lottery came in and
- 17 played it repeatedly, to win those big prizes.
- 18 So again, I'm not trying to avoid your
- 19 question, I'm trying to understand it. I think there
- 20 is pressure on lottery directors to do their jobs
- 21 correctly. I don't think I've ever talked to a lottery
- 22 director, in my experience, where the overriding
- 23 pressure was what a budget person told them, because
- 24 you have this great beast out there called the media,

- 1 waiting to jump on you if you were engaging in tactics
- 2 that are unethical or don't--
- 3 COMMISSIONER MCCARTHY: I don't want to
- 4 confuse this, I'm not talking about the media.
- 5 MR. JONES: Sure.
- 6 COMMISSIONER MCCARTHY: I'm talking about
- 7 whatever means they needed to jack up annual revenues.
- 8 they understood, spoken or unspoken, that they needed
- 9 to produce, that they needed to increase revenues
- 10 because the demands of the legislature and the
- 11 respective governors were such, they needed more
- 12 revenues in an environment where the anti-tax
- 13 psychology was so overriding, that lottery revenues
- 14 became, correspondingly, that much more important.
- MR. JONES: Right.
- 16 COMMISSIONER MCCARTHY: Now, are you, with
- 17 your knowledge of the industry and as a former lottery
- 18 director, telling us that you understand in a lot of
- 19 states there is no such pressure on lottery operations
- 20 to produce more revenue?
- 21 MR. JONES: I don't think it's as black and
- 22 white as that, but I will say that in the lottery
- 23 states that my company has been involved in, I have

- 1 never had that discussion with a lottery director. And
- 2 we've been involved with a number of states.
- 3 CHAIRPERSON JAMES: Would any of the other
- 4 two panelists like to address that?
- 5 MR. GOODMAN: I think what you've heard, if
- 6 I hear it correctly, is that the idea is you would
- 7 increase revenues. You can either increase it by
- 8 getting the existing player base to play more or you
- 9 get new people to play, you do it one way or the other.
- 10 But the overriding idea is you increase revenues. It's
- 11 kind of strange, it sounds like we're sitting here with
- 12 a group of lottery officials figuring out what is the
- 13 best way to do it. I think the basic point is you've
- 14 got to increase the revenues, whichever way you do it.
- 15 I've interviewed a number of lottery
- 16 directors and I think it's clear, I don't think there
- 17 is a legislative mandate that says if you don't produce
- 18 the revenues you'll get fired. But I'd be willing to
- 19 bet an awful lot of money that if a lottery director--
- 20 CHAIRPERSON JAMES: Mr. Goodman!
- 21 (Laughter)
- 22 MR. GOODMAN: The odds are really good, I'm
- 23 telling you.

- MR. JONES: I was going to ask what odds he
- 2 is giving.
- 3 (Laughter)
- 4 MR. GOODMAN: The odds are very good on
- 5 this one that if a lottery director consistently
- 6 produced declining revenues, that lottery director
- 7 would not hold his or her job for a very long time.
- 8 MR. JONES: Again, let me just say,
- 9 philosophically, as to what a lottery is supposed to
- 10 do. Yes, it's supposed to maximize revenues but there
- is an end point to revenues, there is a per capita end
- 12 point, there is a percentage of people who can play end
- 13 point.
- 14 And I think the most difficult question
- 15 that a lottery director ever faces, and it goes back,
- 16 Commissioner McCarthy, to what you were asking about,
- 17 it's a far, far different thing to say my strategies,
- 18 my games, my advertising, my philosophy, is to present
- 19 the question of lottery before as many people as
- 20 possible and get as many people as possible to play, as
- 21 opposed to, how do we get the people that are already
- 22 playing to play more.
- 23 And much of what I've heard discussed today
- 24 is this issue and the social implications of

- 1 government, and I'm not trying to put words in the
- 2 author's mouth, of government trying to get the same
- 3 people to play more.
- 4 And another point that is never brought
- 5 out, that you see in some European lotteries, is that
- 6 percentage of people playing does not just have to come
- 7 from better odds, better games, better advertising, but
- 8 more belief in where the money goes. I mean, you might
- 9 take Georgia as an example, I would imagine, although I
- 10 would never accuse anybody of altruism, that there are
- 11 people who play the Georgia Lottery because they really
- 12 believe in what the HOPE scholarships are doing.
- 13 CHAIRPERSON JAMES: I think some of the
- 14 frustration that you may sense is that we have heard
- 15 testimony here, and some discussion among
- 16 Commissioners, about the, which gets to the heart of
- 17 what this particular panel is about, "Can Government
- 18 Regulate Itself?", when you have a governor who is
- 19 looking at a shortfall in his budget; when you have a
- 20 lottery director whose responsibility it is to make
- 21 sure the the lottery performs as best it can; when you
- 22 have a legislature that is trying to figure out how
- 23 it's going to come up with revenue for the programs
- 24 they want to implement within their states?

- And it is sort of -- we've been hearing
- 2 this in different forms and coming at us in different
- 3 ways, so it sort of doesn't pass the straight face test
- 4 at this point, for at least this Commissioner, to say
- 5 that gee, there is no real problem with that out there
- 6 and I've never heard that expressed.
- 7 MR. GOODMAN: I'm not saying that at all.
- 8 I mean, the description of the pressures on lottery
- 9 directors coming from that direction, is something that
- 10 I'm not particularly familiar with. But I am very
- 11 familiar with the end product.
- 12 CHAIRPERSON JAMES: Well, the pressure may
- 13 not necessarily be just lottery directors, the pressure
- 14 may be on governors, the pressure may be on state
- 15 legislators, the pressure may be on budget directors.
- 16 But at the heart of what we're discussing this
- 17 afternoon is the pressure on lotteries to perform for
- 18 the, either for earmarked funds or for general sources
- 19 of revenue for state government. And given that, how
- 20 is it that government can regulate itself, which gets
- at the heart of the question that we're discussing.
- 22 Dr. Dobson?
- 23 COMMISSIONER DOBSON: Along that same line,
- 24 Mr. Jones, I think I hear a contradiction. Did you not

- 1 write an article, I think it was recently, in which you
- 2 talked about the dependence of lotteries on the core
- 3 players--
- 4 MR. JONES: Yes, I did.
- 5 COMMISSIONER DOBSON: --or the heavy
- 6 bettors?
- 7 MR. JONES: Yes, I did.
- 8 COMMISSIONER DOBSON: Or they are dependent
- 9 on them, is there not pressure on them to make more of
- 10 them?
- MR. JONES: The essence of the article was
- 12 that this was one of those few times when good public
- 13 policy and good business policy coincided. The
- 14 reliance on core players for sales and for sales
- 15 growth, I thought was a very narrow point of view and
- 16 it had very narrow promise. That if you only did that,
- 17 if you were not trying to have games that appealed to
- 18 the broadest spectrum of your citizens, if you weren't
- 19 using advertising that was appealing to the broadest
- 20 spectrum of citizens, you were not running your lottery
- 21 correctly.
- 22 I mean the essence of the article was to
- 23 encourage my fellow lottery people to look to
- 24 broadening the base, not to the core audience.

- 1 COMMISSIONER DOBSON: I believe, Mr
- 2 Goodman, your statistics, and it went by very fast and
- 3 I wasn't sure I heard it, that 85 percent of the
- 4 revenue comes from 15 percent of the people, did I get
- 5 that right?
- 6 MR. GOODMAN: Well, I think I was quoting
- 7 something like, if I recall, it's not all that far from
- 8 what you've just heard. I think you were saying 30
- 9 percent and I think I was quoting 20 or 25 percent, so
- 10 we're sort of in the same range, playing roughly in the
- 11 range of 70-80 percent.
- 12 COMMISSIONER DOBSON: So a small number of
- 13 people make it successful?
- MR. GOODMAN: A small number of people are
- 15 making up most of the revenues. I think we're hearing
- 16 a very strange argument here and I just have to say one
- 17 thing. If we could just for a minute shift this and
- 18 take out the word gambling and put in the word tobacco,
- 19 just for a second, and I were to say to you, as I think
- 20 is being recommended here, instead of relying on this
- 21 small group of people that are smoking a lot, we've got
- 22 to now have lots of people smoking. Now, that's the
- 23 argument that s being--

- 1 MR. JONES: That's not the argument I'm
- 2 putting forward.
- MR. GOODMAN: I think that's the argument
- 4 that you are putting forth. You are saying that your
- 5 recommending to other lottery, I haven't read your
- 6 article but what you said today is, you're saying it
- 7 would be better as a point of public policy, for more
- 8 people to be playing the lottery, rather than relying
- 9 on that limited core, whether it's 20 or 30 percent.
- 10 So you would like to see more people gambling on the
- 11 lottery, I think that is pure and simple what we are
- 12 hearing.
- MR. JONES: Well again, I haven't noticed,
- 14 I don't know and I was being facetious that people
- 15 playing the lottery suffered potential health problems
- 16 and death associated with tobacco smoking. Lottery is
- 17 a rather benign form of gambling, although it is a form
- 18 of gambling, and indeed I think the whole question of
- 19 lotteries is a political one.
- 20 I really do believe that if people want to
- 21 support a project, whether it is Harvard College,
- 22 whether it is HOPE scholarships, and the fundamental
- 23 decision of government is that they don't want to tax
- 24 to support that project. Then if you're going to have

- 1 a lottery, that lottery should be supported by the
- 2 broadest spectrum of its citizens, absolutely.
- MR. GOODMAN: I'm just having a problem
- 4 hearing a former lottery director and someone who is an
- 5 advisor to other lottery directors, saying that there
- 6 is no problem, there are no addicts, I know it's not
- 7 the same as gambling, but I think a lot of people in
- 8 this room, including a lot of people from the gambling
- 9 industry, will agree that there is a problem of
- 10 addictive and problem gambling. I think we disagree on
- 11 the extent of that problem. But I don't think that
- 12 there are many people in this room don't think that
- 13 gambling can lead to problem gambling--
- MR. JONES: I agree with that.
- MR. GOODMAN: --some group of people.
- MR. JONES: I agree with that.
- 17 MR. GOODMAN: It's not the same as smoking,
- 18 you don't get lung cancer, you get other kinds of
- 19 problems. You may commit suicide or do other things,
- 20 but it's a serious problem.
- 21 CHAIRPERSON JAMES: Okay, let me tell you
- 22 what we're going to do, we're going to go to Dr. Moore
- 23 and then down to Mr. Bible and then to Mr. Leone.

- 1 COMMISSIONER MOORE: What I'm going to say
- 2 isn't going to make sense but everyone is going to do
- 3 something. And the 20-80 figure, you know 20 percent
- 4 of gallstones are not calcified, 80 percent are 80
- 5 percent of kidney stones are calcified, 20 percent are
- 6 not. We've got here that 80 percent of the people
- 7 support the lottery, 20 percent finance them, we could
- 8 go down to the church or we could go down to Dr.
- 9 Dobson's organization and my church, which is
- 10 Presbyterian, 20 percent of the people pay 80 percent
- of the budget. And I'm just listening to some program
- 12 where we can get those other eighty percent to
- 13 contribute a little more to the kitty. And that would
- 14 make it easier on us.
- 15 (Laughter)
- 16 COMMISSIONER MOORE: So I'm listening to
- 17 how we're going to do this.
- 18 COMMISSIONER DOBSON: More gall stones.
- 19 (Laughter)
- 20 REPRESENTATIVE BOSLEY: May I just respond?
- 21 CHAIRPERSON JAMES: Yes, you may.
- 22 REPRESENTATIVE BOSLEY: I've been kind of
- 23 quiet here and as a legislator that's very difficult.
- 24 (Laughter)

- 1 REPRESENTATIVE BOSLEY: This is the longest
- 2 I've been quiet in five years.
- 3 Let me just very briefly, Commissioner, it's
- 4 inherent, every lottery director knows they have to
- 5 increase revenues, that's why we've gone from 1975 with
- 6 one little green ticket bringing in a few million
- 7 dollars, to \$3.2 billion last year. That's what people
- 8 in Massachusetts spent on the Lottery, \$3.2 billion,
- 9 \$60 million a week, \$8.5 million a day.
- Now, you don't just do that because you
- 11 decided at the point of purchase that you're going to
- 12 drive in your car --. It's in every neighborhood
- 13 because we've expanded it there and why have we
- 14 expanded it there, because we love the revenue. We
- 15 feel real good about the Lottery.
- 16 And it's sort of like -- listening to this
- 17 discussion has been sort of like taxes, we want you to
- 18 tax somebody else, but don't tax us. Every other form
- 19 of gambling is gambling, but we're the Lottery. Well,
- 20 the Lottery is gambling too. It's on a different level
- 21 and granted most people don't get hooked on the action
- 22 and go in there for the one dollar scratch tickets, but
- 23 there still are a lot of people who do that.

- 1 And we have expanded every year because in
- 2 1980 we limited property taxes in Massachusetts, in
- 3 1984 we lost federal revenue sharing. So we are trying
- 4 to now balance that budget with state revenues. And
- 5 anybody who doesn't realize that over the last decade
- 6 there has been a predisposition not to raise taxes and
- 7 indeed, rushing to the front to cut taxes has not
- 8 picked up a newspaper.
- 9 We will not, it's getting more and more
- 10 difficult to raise taxes so what do people do, they
- 11 look to the one revenue source that seems to be
- 12 harmless and we continue to raise that. And in
- 13 discussions that I've had with my lottery director, and
- 14 by the way, I don't want to lay this on the lottery
- 15 directors, their job is to run the lottery and you run
- 16 the lottery by maximizing your revenues and by making
- 17 the lottery run correctly.
- 18 The other side of that is as you run this,
- 19 you also run this so you put comprehensive gambling
- 20 programs in place for addictions, you do other things,
- 21 but you also maximize your revenues. It's not their
- 22 decision not to do that, it's the legislature's
- 23 decision, it's the government's decision, it's our

- 1 decision as to what the public policy is. That's not -
- 2 so I can't lay this on the lottery directors.
- But time and time again, I've had
- 4 conversations with my lottery director where he has
- 5 said if I don't get more advertising, I can't go out
- 6 and raise more money or if we don't put this game in,
- 7 we can't raise more money. Because the other games are
- 8 failing, we need to replace those games with new games,
- 9 we need to go out and get new people.
- 10 And every time you get new people, you go
- 11 out to that other 80 percent, every time you capture
- 12 more people with different games but you also capture
- 13 more problems with those games too, you create more
- 14 problem gamblers because you're going to go out and
- 15 you're going to catch them in that net. And I think we
- 16 have to be very careful as to how we do that and we
- 17 haven't come up with any solutions as to how to
- 18 regulate ourselves on that.
- 19 CHAIRPERSON JAMES: Bill.
- 20 COMMISSIONER BIBLE: And that really
- 21 follows into my question, you obviously have worked
- 22 through the political process, you've identified a
- 23 number of issues with your lottery here. Apparently
- 24 you've advanced legislation that sounds to me like it

- 1 went to the Ways and Means Committee, I think I know
- 2 what that means, at least I do in Nevada when a bill
- 3 such as yours ends up in the Ways and Means Committee I
- 4 assume that it may not emerge or there is some sort of
- 5 problem.
- 6 We are a federal Commission, we are
- 7 empowered by the federal government, so we're obviously
- 8 here to help you.
- 9 (Laughter)
- 10 COMMISSIONER BIBLE: Do you think there
- 11 should be federal involvement to address some of the
- 12 problems you've brought up, to date, do you think there
- 13 should be federal regulation in the lottery area?
- 14 REPRESENTATIVE BOSLEY: I think a lot of
- 15 what we do is very reactive on what other people do in
- 16 states around us, as I mentioned, we reacted, we put
- 17 the big game in and I talked to my lottery director and
- 18 he said, we're losing money in our weekly drawings
- 19 because of Power Ball, we need to recapture those
- 20 revenues or increase revenues, put the Big Game in. We
- 21 reacted to something another state did.
- 22 There are all sorts of rumors over the last
- 23 two or three months that Rockingham race track in New
- 24 Hampshire is going to put slot machines in because they

- 1 need to fund their education up there. So they have
- 2 either got to do slot machines or income tax, they have
- 3 no taxes in New Hampshire, so they have to do one or
- 4 the other. And everybody is betting that they're going
- 5 to put slot machines in. We react to that.
- I think that there has to be some I guess I
- 7 get frustrated sometimes and the frustration that I
- 8 feel over the past two years in going out in going out
- 9 and visiting you and visiting out in Las Vegas and
- 10 going out around the country and visiting and talking
- 11 to other people about how we go forward in
- 12 Massachusetts, a lot of the reasons for that
- 13 deliberation has been because the federal government
- 14 has stepped in with the Indian Gaming Regulatory Act.
- 15 We wouldn't be discussing a lot of what we
- 16 are discussing if it hadn't been for the fact that one
- 17 of our tribes in Massachusetts came forward and said,
- 18 we want to put a casino in and so that brought a lot of
- 19 other things to the fore. That was a case where we
- 20 hoped that there wouldn't be any federal intervention.
- 21 But I think that we need to at least have some
- 22 quidelines as to what states can and what states can't
- 23 do. So that we are not always, we don't have this

- 1 ladder effect where one state does it and the next
- 2 state feels they are compelled to do something.
- I guess we need some guidelines, I'm not
- 4 really sure how far you would go other than that.
- 5 COMMISSIONER BIBLE: Well, what kind of
- 6 guidelines, could you maybe give us some specificity?
- 7 If not today sometime in the future, provide the
- 8 Commission with your input as to what you think is an
- 9 appropriate federal role. What sort of guidelines you
- 10 would suggest as being appropriate.
- 11 REPRESENTATIVE BOSLEY: I will go back and
- 12 work on that.
- 13 CHAIRPERSON JAMES: Not only would it be
- 14 helpful to have some sort of guidelines but it would
- 15 also be helpful to have some suggestions in terms of
- 16 what it would look like if a state wanted to be a model
- 17 of regulation for state lotteries. Is there a state
- 18 that's doing it well, is there a model that you'd like
- 19 to suggest? Not just federal, but also some
- 20 recommendations for states, I think would be helpful.
- 21 Commissioner Leone?
- 22 COMMISSIONER LEONE: I've got to leave
- 23 soon, I apologize, but I want to get into some trouble
- 24 before I do.

- I am not in favor of the Nanny state, as I
- 2 said before, but I am very much in favor of
- 3 aggressively educating the public in areas where they
- 4 seem to be mistaken. I seem to be more forgiving of
- 5 people in public life than others because I think they
- 6 are trying to steer a course over very difficult
- 7 waters.
- 8 If you advertise the notion of legalizing
- 9 the lottery by saying -- the only rational, if you are
- 10 not going to play the lottery then it is very rational
- 11 to vote in favor of there being a lottery because that
- 12 gives you a free ride. The kind of question that is
- 13 put to people, this will give you an opportunity to do
- 14 something you want to do and to help schools is now put
- 15 to them, this will now give you an opportunity to pay
- 16 for schools and let everybody who doesn't do it off the
- 17 hook.
- 18 We have a remarkable array of taxes that
- 19 are designed to capture incomes and expenditures from
- 20 people in order to spread the burden fairly. We are
- 21 afraid to talk about them, we've become afraid to talk
- 22 about the taxes that are fair and equitable. We've
- 23 become afraid to talk about them, I think, not because
- 24 we have bred a generation of timid politicians,

- 1 although we have exercised a kind of euthanasia on
- 2 those who are courageous in the last 20 years, in my
- 3 experience, but because we are afraid of the public.
- 4 And we are afraid of the public, afraid of telling the
- 5 public that they're being foolish.
- 6 We don't talk honestly and candidly. We
- 7 just had a conversation in which I as a former state
- 8 official heard somebody saying that there wasn't
- 9 pressure to raise more revenues. I feel like I dropped
- 10 into another planet. Of course there is pressure to
- 11 raise revenues, there is pressure to raise sales tax
- 12 revenues and income tax revenues and lottery revenues.
- 13 Why do you think people get involved in
- 14 legalizing these things, it's not because they're not
- 15 desperate for revenues, because they become unpopular
- if they cut programs, they've got a public that doesn't
- 17 want to pay for programs and doesn't want programs cut.
- 18 So we sell them snake oil, we tell them this is a free
- 19 ride, this will let you do what you want to do.
- 20 Listening to these numbers today, Paul and
- 21 I were fooling around with them, this \$500 per person
- 22 is of course a mythological number because the persons
- 23 who actually gamble are a much smaller number than
- 24 that. Paul and I were fooling around and you're

- 1 talking \$1,500 to \$1,600 per person for the active
- 2 people. That is, before I impose the state tax of
- 3 \$1,600 on a family, and we ought to talk about families
- 4 because it's a family impact. I'd have to say that
- 5 would have to be a pretty well off family before they
- 6 can pay a state tax like that, that's a pretty big
- 7 bite.
- 8 And if we were going to go to the public
- 9 and say we want to impose a \$1,600 a year tax on
- 10 families where the breadwinner makes \$20,000 a year,
- 11 what do you think? And of course some people won't pay
- 12 that if they don't want to, but the ones that want to,
- 13 we'll impose a state tax of \$1,600 on them. That would
- 14 be absolute nonsense, that would get voted down. This
- 15 stuff carries because we talk nonsense about it and
- 16 we're talking nonsense at this hearing.
- 17 I want to say one last thing, Madame
- 18 Chairman, if we do nothing else on this Commission, we
- 19 ought to try and get some of the numbers straight, the
- 20 gambling numbers about a trillion dollars, \$500
- 21 billion, that's the same money over and over. It's
- 22 like the New York City Subway, a billion people ride
- 23 the New York City Subway, that explains why I never
- 24 recognize any of them.

- 1 (Laughter)
- 2 COMMISSIONER LEONE: I forget how many
- 3 million people visit Atlantic City. How many
- 4 individuals roughly are we talking about? How many
- 5 people go to these places? How much does an individual
- 6 spend? How much do they lose? What kind of income
- 7 groups do they come from?
- 8 One bit of public education we can do is
- 9 establish a set of numbers that then other people can
- 10 refer to as what the Gambling Commission said, on the
- 11 numbers. And on this lottery number, we ought to get
- 12 straight who is paying the freight because I think the
- 13 lotteries, for good or ill, have been sold as a free
- 14 ride and they are not a free ride, they're very
- 15 expensive for some people and they are expensive in a
- 16 way that is letting other people off the hook.
- 17 That's a speech, not a question, in case -
- 18 I think the legislator recognized it.
- 19 (Laughter)
- 20 CHAIRPERSON JAMES: Mr. Goodman?
- 21 MR. GOODMAN: I'd just like to do a little
- 22 truth in advertising here. Maybe it addresses your
- 23 point, Commissioner Leone.

- You know you always hear, and you heard it
- 2 here just before, the rationalization for the lottery,
- 3 people always turn to Thomas Jefferson, Thomas
- 4 Jefferson said it's a tax only on the willing. What
- 5 people don't say is why he said that. Thomas Jefferson
- 6 was a very desperate man when he said that, in your
- 7 state, Virginia. Thomas Jefferson had been in very
- 8 desperate, dire straights, he had been trying to sell
- 9 his estate, he was an old man at the time.
- 10 And in order to sell his estate he had to
- 11 get permission from the Virginia legislature to have a
- 12 lottery. So he went before the Virginia legislature
- 13 and he argued for having his lottery, a very specific
- 14 lottery, not a state lottery, a lottery to sell his
- 15 property. And he argued, there was that statement, you
- 16 know, people who will be participating in this lottery
- 17 to buy my property will be those people who are willing
- 18 to do it, it will be a tax only on the willing. So I
- 19 hate to hear it being used as a kind of rationale for
- 20 all the things that the lotteries have become, they are
- 21 certainly not that.
- 22 The other thing I'm hearing, and I think
- 23 Commissioner Moore raised this and I think it exhibits
- 24 the contradiction here and I think it's something to

- 1 think about. You were saying you'd like to see the
- 2 burden spread. And this is tax policy, there is no
- 3 question about it. Personally, people have different
- 4 opinions about that, I'd personally like to see taxes
- 5 spread, that people who get services pay for the
- 6 services and that it's done fairly.
- 7 But when you do it with lotteries, when you
- 8 do it with gambling, it's inherently going to be
- 9 unfair. And the only way you can try to make it fair
- 10 is to promote it and that's what you've been hearing.
- 11 Some of the examples I gave, and I could give you
- 12 dozens more of ways of trying to get people who don't
- 13 gamble to gamble, tell them it's a good deal, tell them
- 14 it's okay to dream, you might actually win. Tell them
- 15 anything you can to get them to gamble.
- Now you suggest, Commissioner Bible
- 17 suggested, what can the federal government do? There
- 18 is one simple thing and this is certainly not the
- 19 answer, but the federal government could apply the same
- 20 truth in advertising standards that applies to private
- 21 companies, to state lotteries. To simply review the
- 22 kind of information that they're giving out to the
- 23 public to try to entice them to gamble. That's very
- 24 simple. There are a lot of other things that could be

- 1 done but that's one very simple thing that could be
- 2 done.
- 3 CHAIRPERSON JAMES: Commissioner Wilhelm?
- 4 MR. WILHELM: If the Chair will indulge me
- 5 for a couple of moments, in terms of--
- 6 CHAIRPERSON JAMES: The Chair will always
- 7 indulge you.
- 8 MR. WILHELM: You know what, you have and I
- 9 appreciate it.
- 10 I observe there are a couple of
- 11 Commissioners getting ready to leave, I have some
- 12 comments, like Commissioner Leone's comments, that
- 13 could be treated as a question if anybody wants to but
- 14 to be candid is more of a speech I guess, like his.
- 15 And they are not really about lotteries so much but
- 16 some discussion in passing of casinos and this
- 17 particular panel.
- We've talked about casinos during these two
- 19 days and I want to begin my comments by saying that
- 20 with respect to Mr. Goodman's proposal that what we
- 21 should have is some sort of additional agency in the
- 22 states that would not only do something about
- 23 lotteries, but according to his proposal they'd do

- 1 something about any proposals for increased gambling.
- 2 I don't see a whole lot of logic in that.
- My view, I forget who it was that said,
- 4 well democracy may not work very well but it works
- 5 better than anything else we've tried. I think that if
- 6 the people of Massachusetts, for example, agree with
- 7 the point of view of the representative that has been
- 8 so kind to share his time with us today, that they will
- 9 reelect him and elect more like him and I think that's
- 10 the way things ought to work. And I think Reverend
- 11 Gray, who I think may have also left, has been very
- 12 adept at the ballot box. I think the democratic
- 13 systems we've got work about as good as anything else
- 14 and they certainly work better than weird agencies that
- 15 just kind of float around in the ozone, witness us for
- 16 example.
- 17 (Laughter)
- 18 MR. WILHELM: But I want to remind us that
- 19 the law that brought us here says that we are supposed
- 20 to talk about the social and economic impact of this
- 21 subject, gambling, not only lotteries but gambling.
- 22 And I am really moved to make these
- 23 comments because the last time I saw Mr. Goodman he was
- 24 talking to the Connecticut, last time I saw him in

- 1 person, he was talking to the Connecticut Legislature
- 2 about whether or not there ought to be a casino in
- 3 Bridgeport, Connecticut. Now that is a subject I
- 4 happen to know a great deal about and in Mr. Goodman's
- 5 book he says, among other things, and I'm quoting here
- 6 from page 63: "The promoter's pitch has been gambling
- 7 as a path to economic revival for places with little
- 8 hope for anything else." Then he goes on to suggest
- 9 that that is bad, that pitch.
- 10 Well, you know, I lived in Connecticut for
- 11 24 years and when I lived there, New Haven is where I
- 12 lived, in the City of New Haven, was the seventh
- 13 poorest city in America. And Bridgeport, which was
- 14 right down the road, I don't know where it would rank
- 15 today but I doubt it has improved its position very
- 16 much. In those days, and I only moved from there ten
- 17 years ago, was the third poorest city in America. And
- 18 Bridgeport, I did a lot of work in Bridgeport,
- 19 organizing and doing other union activities there and I
- 20 got to know the city quite well.
- 21 Bridgeport today is a city that is a
- 22 majority of racial minorities. In the county in which
- 23 it sits, Fairfield County, ten percent or less of the
- 24 people outside of Bridgeport in Fairfield County are

- 1 racial minorities. Fairfield County, in 1995, was the
- 2 third wealthiest county in America. The per capita
- 3 income in Bridgeport, counting all forms of income, is
- 4 40 percent or even less than that, generously, 40
- 5 percent of the income in Fairfield County.
- 6 Unemployment officially measured in Bridgeport is twice
- 7 as high as in Fairfield County as a whole and everybody
- 8 knows that unemployment in cities that have a chronic
- 9 and long standing unemployment problem is severely
- 10 under-counted in those rates.
- Now, the people of Bridgeport voted 80
- 12 percent plus, the old-fashioned way, at the ballot box,
- 13 that they wanted to have a casino. So, a lot of people
- 14 came from a lot of places to tell the people of
- 15 Connecticut and the people of Bridgeport that the
- 16 people of Bridgeport shouldn't have a casino. Mr.
- 17 Goodman came from Pioneer Valley in Western
- 18 Massachusetts, which is certainly an idyllic spot, and
- 19 I don't fault him for that, it's what he does.
- 20 And the state legislature, despite the fact
- 21 that the people of Bridgeport voted by better then 80
- 22 percent that they wanted this casino, the state
- 23 legislature, largely because of the representatives of
- 24 the wealthy people of Fairfield County, the third

- 1 richest county in America, the state legislators said
- 2 no, Bridgeport, you can't have it.
- Well, in the 24 years that I was familiar
- 4 with Bridgeport, again, the third poorest city in
- 5 America, nobody invested much of anything in
- 6 Bridgeport. There were some exceptions to that,
- 7 People's Bank invested a little bit of money there,
- 8 here and there a little bit, but basically nobody
- 9 invested any money in Bridgeport all of those years.
- 10 And to this day, in spite of the near heroic struggles
- of the elected leaders of that city and the Chamber of
- 12 Commerce of that city, in spite of that work, nobody is
- 13 investing money in Bridgeport.
- I understand there is now another hope, as
- 15 there has been periodically for all the 35 years I've
- 16 been familiar with Bridgeport, now there is some other
- 17 big scheme. And I pray it's not a pipe dream but
- 18 realistically it probably is. But if it isn't, I'll
- 19 tell you what it is, if the latest one comes true, it's
- 20 a project that has low wage, no benefit, part time,
- 21 high turnover, no job security jobs.
- 22 So Bridgeport is a place that wanted to
- 23 have a casino. Bridgeport is a place that doesn't have
- 24 options. None of the people who opposed the casino in

- 1 Bridgeport, particularly the wealthy people right
- 2 around it, third richest county in America, came and
- 3 said, okay, we didn't let you do that, we're going to
- 4 do this.
- 5 General Electric Corporation, one of the
- 6 great American corporations, has its corporate
- 7 headquarters literally, if you've got a pretty good
- 8 arm, a stone's throw from Bridgeport, right out there
- 9 in Fairfield, own their own country club even, General
- 10 Electric does. General Electric is one of the
- 11 companies that abandoned Bridgeport. And I'm not
- 12 picking on General Electric, you could pick on a lot of
- 13 corporations, they just happen to have historically
- 14 been the biggest employer in the City of Bridgeport,
- 15 for jobs that ordinary working people could have.
- 16 So what is my point with this? I really
- 17 want to implore the members of this Commission, as we
- 18 think about social and economic impact, let's not be
- 19 driving half a car and be pretending we're driving the
- 20 whole car, let's not be watching the basketball game on
- 21 television and just keep score by keeping score of one
- 22 team, without any regard to what the other team is
- 23 doing. Let's look at the social and economic impact

- 1 not just of gambling but let's look at the social and
- 2 economic impact of people not having jobs.
- Now, would I argue that everybody in
- 4 America should have a casino? Absolutely not, quite
- 5 the contrary, it would be in the self-interests of the
- 6 members of my union if we closed down all the casinos
- 7 outside of Nevada and Atlantic City and maybe a couple
- 8 of exceptions in the upper midwest and nobody ever had
- 9 another one because then we'd have all the work and it
- 10 would all be union and that would be fine from a narrow
- 11 self-interest point of view.
- 12 We went to Atlantic City as a Commission
- 13 and there has been this hoax perpetrated, until we went
- 14 there and looked. And the hoax was, well, the economic
- 15 promise in Atlantic City is all baloney, it's not real,
- 16 it's fake. Well, I think we all know what we saw
- 17 there, we heard about the very legitimate problem of
- 18 compulsive gambling, and that's a problem and we've got
- 19 to deal with that. I think the gaming industry has to
- 20 step up to the plate even more than it has and deal
- 21 with that.
- 22 But we also found out, I think it's fair to
- 23 say, objectively, that the notion that the economic
- 24 promise of gambling in Atlantic City was not a hoax at

- 1 all, we found out from workers and others that it was
- 2 real. Now, does that mean it should happen somewhere
- 3 else, no.
- 4 But I think first of all, and I would
- 5 implore the members of this Commission, one, let's
- 6 think about giving some respect to the democratically
- 7 expressed views of people in places like Bridgeport,
- 8 who reach the conclusion that of the available options
- 9 to them, that's the best one.
- 10 Secondly, I would say to those who oppose
- 11 those kinds of projects in places like that where
- 12 people want it, and no one can reasonably argue that
- 13 somehow the people of Bridgeport didn't have enough
- 14 information and they got hoodwinked. I was there, they
- 15 knew that if they had a shot at a decent job that was
- 16 it. So, if the people are going to oppose this I think
- 17 they have an obligation to say, okay, what's the
- 18 alternative for communities like that?
- 19 And thirdly, this Commission I respectfully
- 20 submit, must consider the social and economic impact of
- 21 decisions not to have gambling, even when the community
- 22 wants it and even when there aren't any alternatives.
- 23 I looked at a study that was done at Johns
- 24 Hopkins which, I don't know, Johns Hopkins was built by

- 1 a lottery but I think it's relatively respectable
- 2 anyway.
- 3 (Laughter)
- 4 MR. WILHELM: Now think about this for a
- 5 minute. This study says that for a five year period, a
- 6 one percent sustained rise in unemployment, just one
- 7 lousy percent, sustained over a five year period is
- 8 correlated with the following things: 4.1 percent more
- 9 suicides; 3.4 percent more state mental hospital
- 10 admissions; 4 percent more prison admissions; 5.7
- 11 percent more homicides; 1.9 percent more deaths from
- 12 cirrhosis of the liver, cardiovascular and kidney
- 13 disease; increased incidence of lots of other things,
- 14 like assault and fraud and traffic accidents.
- Now, when you have a place like Bridgeport,
- 16 which has cascaded these problems down over
- 17 generations, those impacts that I just described that
- 18 Johns Hopkins says result from a measly one percent
- 19 rise over a five year period in unemployment, those
- 20 things are going to be far more severe than that. And
- 21 there are lots of other studies that show the same
- 22 thing and in a place like Bridgeport those phenomenon
- 23 are imbedded in families in the community because

- 1 Bridgeport has been on the rocks for nearly four
- 2 decades.
- 3 And I don't say this to demean Bridgeport
- 4 in any way shape or form, Bridgeport, I got to know it
- 5 well, there are a lot of wonderful people in
- 6 Bridgeport. But Bridgeport is a place where somebody
- 7 else, not the people of Bridgeport, somebody else
- 8 decided that gambling wasn't any good for the people of
- 9 Bridgeport.
- 10 There could have been ten thousand, not a
- 11 fake number, I know enough about casinos, and the one
- 12 that was planned there first by a private operator,
- 13 Mirage Resorts and later by the Mashantucket Pequot
- 14 Tribe, which eventually ended up being the proposed
- 15 licensee. So I know enough about the plan and enough
- 16 about casinos to know there really would have been ten
- 17 thousand good union jobs with full time benefits, full
- 18 time hours, decent wages, job security, that's real.
- 19 I'm not even talking about the multiplier effect, I
- 20 don't know what it would be, another ten, who knows.
- 21 Ten thousand good jobs in a place like
- 22 Bridgeport wouldn't have just helped, Bridgeport is a
- 23 small city, Bridgeport has just got a few over a

- 1 100,000 in it. Folks, that would have been a lifeline
- 2 for a city to which no one will throw a lifeline.
- 3 And my point simply is this, when we talk
- 4 about social and economic impact, let's not be driving
- 5 half a car and kid ourselves that we're driving a whole
- 6 car, let's not be watching one team and pretend we're
- 7 watching the whole game. We've got talk about the
- 8 social and economic impact of permitting people and of
- 9 prohibiting people from doing other things.
- Now I don't think casinos are right for
- 11 everywhere but you know, I may think a variety of
- 12 things about the Foxwoods Casino last night, but
- 13 anybody who knows of the economic desolation of Eastern
- 14 Connecticut has to think twice before they say, well,
- 15 you all shouldn't have built that thing there. And if
- 16 that's true of Eastern Connecticut it is sure as heck
- 17 true of Bridgeport, Connecticut.
- 18 Before we wind up, I just wanted to make a
- 19 plea to all of us on this Commission, irrespective of
- 20 what our point of view might be about anything else, to
- 21 think about social and economic impact.
- 22 And let me wind up this way, I just picked
- 23 up this article flying out here from the west, a study
- 24 by Columbia University that says that there are 5.5

- 1 million children living in poverty in this country as
- 2 we speak and that 63 percent of those 5.5 million
- 3 children living in poverty are living in a household
- 4 with one or more parents working. I'm not talking
- 5 about the old stereotype of people laying around
- 6 collecting checks and doing nothing and all that
- 7 nonsense that used to be part of the national
- 8 stereotype.
- 9 We have a crisis in this country and as we
- 10 move towards a service economy, we've got to find a way
- 11 to have service jobs that people can live on. And by
- 12 the way, you know what the definition of poverty is for
- 13 that purpose, they define poverty as income for a
- 14 family of three of \$12,516. Well, you and I know that
- 15 is a pretty low definition so there is a lot more than
- 16 five and a half million people living in poverty in
- 17 households where one or more of the parents are
- 18 actually working.
- 19 We have got to do something about that and
- 20 it's not sufficient to say, well, there is a bad social
- 21 and economic impact from building a casino, we've got
- 22 to talk about the social and economic impact of people
- 23 having no jobs or of having low wage, high turnover

- 1 jobs with no benefits. And I appreciate your
- 2 indulgence.
- 3 CHAIRPERSON JAMES: I'm going to recognize
- 4 Commissioner Dobson and then I'm going to go to our
- 5 panel.
- 6 COMMISSIONER DOBSON: Well, I would like to
- 7 clarify one thing from what you just said, John, with
- 8 regard to Atlantic City. You're talking about the
- 9 Johns Hopkins study and the devastation of
- 10 unemployment, I think we all agree with that. My
- 11 recollection is that the unemployment rate in Atlantic
- 12 City is 15 percent, where this miracle of gambling has
- 13 come. That hardly seems as a good illustration of the
- 14 point that you're making. You go two blocks off the
- 15 Atlantic Boulevard and it's devastation, the ground is
- 16 not even in use, it's vacant land.
- 17 MR. WILHELM: I don't now if the chair
- 18 wants us to get into a prolonged debate, Jim?
- 19 But first of all, we heard extensive
- 20 testimony about the condition of Atlantic City prior to
- 21 the arrival of casino gambling, which was that it was
- 22 devastated and people worked three or four months of
- 23 the year if they were lucky.

- 1 And secondly, even the reverend from the
- 2 rescue mission said that casino gaming had saved
- 3 Atlantic City, so I think the case in Atlantic City is
- 4 quite clear. Now, does that mean it would be the same
- 5 case in some other city, no. But I think communities
- 6 ought to have the opportunity to choose.
- 7 COMMISSIONER DOBSON: Address the
- 8 unemployment rate?
- 9 MR. WILHELM: The unemployment rate in
- 10 Atlantic City is substantially lower than it was before
- 11 they had casino gaming, if you measure it by year round
- 12 jobs. The average wages in real dollars, as we had
- 13 ample testimony about, are dramatically higher. Any of
- 14 the few --.
- 15 See, there is this problem in America,
- 16 which is there is not enough work for people who don't
- 17 have advanced education. Why do you think Las Vegas is
- 18 the fastest growing city in America? One simple
- 19 reason, Las Vegas is the best place in America for a
- 20 family to make a living if they don't have a lot of
- 21 formal education.
- We have this terrible bifurcation going on
- 23 in this country. If people have a lot of formal
- 24 education, a lot of technical education, for the most

- 1 part they have pretty good opportunities today. Las
- 2 Vegas, Nevada is the best city in America for working
- 3 families that don't have formal education. So people
- 4 flock to places like that. I don't think -- 5,000
- 5 people a month, net in-migration to Las vegas every
- 6 month. And Atlantic City has the same phenomenon.
- 7 So, will you ever employ all those people
- 8 who are streaming in from all of the Bridgeports
- 9 looking for work? No, of course you won't. But you
- 10 can count the jobs and you can listen to the people
- 11 whose parents worked three and four months a year, you
- 12 heard them, and the rest of the year were on
- 13 unemployment and welfare, and now they work year round
- 14 and they support their kids and they can take their
- 15 kids to the hospital when they need to and they can buy
- 16 a home.
- 17 Is there going to be unemployment, you bet,
- 18 and that's because people come from the Bridgeports of
- 19 this nation to the Las Vegases of this nation, that's
- 20 what is going on.
- 21 CHAIRPERSON JAMES: At this point I'm going
- 22 to suggest, because we're going to be together for
- 23 another 18 months and we'll have an opportunity to
- 24 continue this, these gentlemen are going to leave. So,

- 1 I'd like to make sure we hear from Mr. Goodman and Mr.
- 2 Bosley. And I suspect we are going to hear this debate
- 3 continue.
- 4 Let's go to Mr. Bosley and then to Mr.
- 5 Goodman.
- 6 REPRESENTATIVE BOSLEY: Thank you, Madame
- 7 Chair. I don't know where to start? You just brought
- 8 in -- we could spend the next 18 months sitting in this
- 9 room talking about what you were just talking about.
- 10 CHAIRPERSON JAMES: Let's not and say we
- 11 did.
- 12 REPRESENTATIVE BOSLEY: I surely hope that
- 13 we are not suggesting that casino gambling is the
- 14 answer to all the problems we have for service jobs--
- MR. WILHELM: We're not.
- 16 REPRESENTATIVE BOSLEY: --in Massachusetts
- 17 or in the nation.
- 18 When I was a kid growing up, I would argue
- 19 that the typical job in America, or a good job in
- 20 America was the steel industry. We would mine iron ore
- 21 with minors, they would put it on trucks, they would
- 22 put it on barges, they would bring it into Pennsylvania
- 23 where, if I remember my social studies correctly, using
- 24 the Bessemer process, we would turn it into steel. And

- 1 that steel would then go to places like GE and they
- 2 would make refrigerators and they would make cars in
- 3 Detroit.
- And every place along the way there were
- 5 jobs where there was value added to that product.
- 6 Today we don't have that because we've changed our
- 7 economy into a service economy. It doesn't mean that
- 8 the jobs aren't out there, there are still jobs out
- 9 there, but they are in the service economy.
- 10 What does that tell us? Well, according to
- 11 the National Institute of Work and Learning it tells us
- 12 that the average person is going to have to be trained
- 13 or retrained for their job seven times in their career
- 14 because of changes in technology. Yet we don't have a
- 15 lot of discussion about where we're going in education,
- 16 we don't have a national education plan. What do we
- 17 have? We can put ten thousand jobs in Bridgeport,
- 18 Connecticut if we put a casino in.
- In my travels around the country and I went
- 20 to places like, you know, you may become as successful
- 21 as Ledyard, you may become as successful as Joliet,
- 22 Illinois. Now in Joliet, the employment increased but
- 23 unemployment didn't decrease and that happens time and
- 24 time again. There are very few success stories that

- 1 are going to match what has happened at Foxwoods, very
- 2 few success stories like that.
- You see, you can't say, this is what we
- 4 need to do, we need to put casinos in because it has
- 5 worked in Las Vegas. Las Vegas is the place where
- 6 everybody goes, it's well established, you are not
- 7 going to do that all over the place.
- 8 And if you want to get into the discussion
- 9 of how you create jobs in America that's different than
- 10 an impact on gaming, that's a different subject and you
- 11 have to discuss education, you have to discuss what
- 12 made us successful in the `50s and `60s. It wasn't,
- 13 let's put a casino in, open up the doors and we're
- 14 going to make money. It was, that you can make money
- 15 and you can get a good job if you work hard at it and
- 16 if you are trained for the jobs that are available.
- 17 That's not the discussion that you have today.
- 18 And I think it's very simplistic to say,
- 19 let's put casinos in because casinos will create jobs.
- 20 In some cases they do, in Joliet, Illinois they create
- 21 five dollar an hour jobs and they are not unionized,
- 22 and there is a high turnover. And that happens time
- 23 and time again when you pick out a community, rather
- 24 than have a comprehensive strategy for gaming, as they

- 1 do in Atlantic City, where it's not just one casino,
- 2 but it's become a destination point.
- Bridgeport, Connecticut would not be a
- 4 destination point, I don't think, for casinos. And they
- 5 certainly now would be competing against the two
- 6 casinos already in Connecticut. I don't know if that's
- 7 the right answer.
- 8 Now, that being said, shame on the
- 9 politicians down there, and shame on us up here for not
- 10 taking care of the Fall Rivers and New Bedfords. We
- 11 have some serious problems. I come from an area in the
- 12 state where we lost one-third of our manufacturing base
- in a four year period in the `80s, that's why I ran for
- 14 the legislature, because I wanted to put jobs back
- 15 there. We need to address that, we need to address it
- 16 in a comprehensive fashion.
- 17 Maybe part of it is gaming, I don't know, I
- 18 don't think it's right for Massachusetts. And one of
- 19 the reasons why -- and I'll end up with this. One of
- 20 the reasons I don't think it's right is in the case of
- 21 Bridgeport, Bridgeport may have voted to enact gaming
- 22 in Bridgeport.
- 23 In Salisbury, in Massachusetts they did the
- 24 same thing. The voters in Salisbury at a town meeting,

- 1 it was 411 to 279, they voted to put gaming in
- 2 Salisbury. We have to decide, or somebody has to
- 3 decide, whether it's a good policy outside of the
- 4 strictures of that one community.
- 5 And in that community, if you put gaming
- 6 in, there is a ripple effect in Massachusetts, and I
- 7 assume in other states, there is a ripple effect in
- 8 that if you put gaming in that community you then have
- 9 to consider Indian gaming. You then have, we have
- 10 venues here, and I don't take this from a moral
- 11 perspective, I don't think it's a moral decision, it's
- 12 a public policy decision. We have \$3.2 billion in the
- 13 Lottery, we have horse racing, we have dog racing, I
- 14 don't think we have a moral out in Massachusetts on
- 15 this issue.
- 16 But if you change the rules in the
- 17 community there is a ripple effect. There are two or
- 18 three Indian tribes in Massachusetts that are looking
- 19 for federal recognition. We have three racetracks that
- 20 would want slot machines because they are already
- 21 adversely impacted from other communities. So it's not
- 22 just, you can't make these decisions based on one
- 23 community, you have to make these decisions based on
- 24 what the best public policy is.

- 1 And that's what I would assume this
- 2 Commission is going to do, is try to decide what that
- 3 public policy is. And by the way, if I could ask a
- 4 favor of you, if you could put in a little plug for
- 5 education and for some of the other things we need as a
- 6 national policy, that would be nice too.
- 7 CHAIRPERSON JAMES: Mr. Goodman.
- 8 MR. GOODMAN: First I'd like to thank you
- 9 for your description of Pioneer Valley, it is a very
- 10 attractive place to live and I've enjoyed living there
- 11 for many years.
- In terms of the argument in Bridgeport, in
- 13 terms of the effect on labor in Bridgeport, first I'd
- 14 like to say that I come from a union family, my mother
- 15 belonged to the garment workers, my father to the
- 16 machinists. I think a lot of the benefits I received
- 17 were as a result of people who belonged to unions. I
- 18 wrote a book, part of which critiqued the anti-union
- 19 practices by many states in this country and the
- 20 problems that have been created by that.
- 21 William Wimpsinger (ph) of the machinist
- 22 union, saw fit to comment very favorably on my work. I
- 23 don't think I have to make excuses or defend myself in
- 24 terms of being anti-labor in any way.

- The point in Bridgeport, I think, is very
- 2 important to look at in detail and I think
- 3 Representative Bosley here talked about the regional
- 4 impact of a casino in Bridgeport. Now the people in
- 5 Bridgeport could have voted 100 percent for a casino.
- 6 The fact is, the impact of that casino would have been
- 7 much broader than on Bridgeport, it would have effected
- 8 an area of at least a 50 mile radius of Bridgeport, in
- 9 terms of people who would be effected economically by
- 10 that.
- I debated that issue with the
- 12 representative from Mirage Casinos, Mark Rivers, head
- 13 of the economic development administration for that
- 14 region. And they were arguing that it was going to be
- 15 an engine for economic development in that area. And I
- 16 asked them in that debate, name one industry, just one,
- 17 that will locate in the Bridgeport area if you put a
- 18 casino here, other than the casino. They couldn't name
- 19 one. I can name many, I mean, printers will go there,
- 20 people who have vending machine companies, linen
- 21 companies, that sort of thing.
- 22 The reality is this has a regional impact
- 23 and it has a regional impact on labor, not just on the
- 24 people who work in the casino industry. And that's

- 1 what, if you put jobs in and you suck a certain amount
- 2 of dollars out of that regional economy there are going
- 3 to be less people working in other industries, less
- 4 union people. Now studies have been done in Illinois
- 5 to suggest that and I think that that is the important
- 6 thing to look at in terms of labor. You have got to
- 7 look at it not just in terms of casino workers.
- I respect the fact that you do represent
- 9 people who work in casinos, I respect their jobs and I
- 10 respect the work you are doing for them. But I think
- if it's a labor issue one has to look at it regionally.
- Now, the experience of casinos has been in
- 13 the past roughly eight years, the places that have
- 14 gotten casinos have been places where a small community
- 15 essentially, a city or a county, voted in favor of a
- 16 casino and the legislature, because they had laws that
- 17 allowed that kind of small home rule, were able to get
- 18 casinos. There has only been one--
- 19 CHAIRPERSON JAMES: Mr. Goodman, can I ask
- 20 you to speak into the mic, they're having a hard time
- 21 hearing you in the back.
- 22 MR. GOODMAN: Yes. There has been only one
- 23 statewide vote in favor of high stakes casino gambling
- 24 in the past 20 years, more than 20 years actually. The

- 1 reality is it does effect a much larger area, in much
- 2 the same way that if you put certain facilities in and
- 3 I don't want to make a direct comparison, but if you
- 4 put a nuclear waste facility in an area, you wouldn't
- 5 expect a community that was economically hard pressed
- 6 to make a decision to do that. You would expect this
- 7 to effect a much larger area and expect to get a
- 8 democratic representation, as you said, of that much
- 9 larger area that gets effected.
- 10 But let me make a more positive suggestion,
- if I could. About a year ago, I was asked to discuss
- 12 and debate this issue with the mayor of Fall River,
- 13 here in Massachusetts, where there was a proposal for a
- 14 casino. I suggested at that point -- and the problem
- 15 in Fall River and New Bedford, as you may know is a
- 16 problem of the fishing industry. George's Bank has
- 17 been over-fished, the New England fishing grounds have
- 18 been over-fished, basically too many boats looking for
- 19 too few fish.
- 20 And I asked the mayor, who was promoting a
- 21 casino in Fall River, why not offer the same benefit,
- 22 the same program, the same proposal that you are
- 23 offering to a casino company, to the fishermen in your
- 24 area. The mayor said, what do you mean? I said, look,

- 1 you're essentially saying, this is going to be a
- 2 monopoly enterprise, you're only going to allow one
- 3 company to do it, you're going to cut a deal where
- 4 you'll share revenues with that company, the state will
- 5 take a cut, the casino company will take a cut and your
- 6 city will get a cut.
- 7 Do the same thing for the fishing industry,
- 8 limit the number of people who fish, give them the
- 9 monopoly in that area to fish, cut the deal with them
- 10 where you get part of the revenue. In that case, you
- 11 are not putting fishermen into dealer jobs at casinos
- 12 or collecting coins out of slot machines or whatever
- 13 else they would do at casinos.
- 14 But you're retaining the fishing industry.
- 15 And that is serious economic development, that saves
- 16 jobs. Not only that but you save the infrastructure of
- 17 fishing which has taken about two centuries to develop.
- 18 New Bedford is the largest fishing port in New England
- 19 still, even with the problem. If we put a casino in
- 20 New Bedford or Fall River and get rid of the fishing
- 21 industry, we'll never get it back, the whole
- 22 infrastructure for fishing will die, the people who
- 23 have the skills to do it won't be there, they'll be
- 24 able to work in casinos.

- 1 That's the kind of serious economic
- 2 development, I'm not saying that's the answer to every
- 3 problem and I'm sure you're not saying casinos are the
- 4 answer to every problem. But that's the way I believe
- 5 you do economic development. You play to the strength
- 6 of what you already have and I'm sure that Bridgeport
- 7 and many other communities in this country have many
- 8 strengths besides being operators of casinos. In Iowa,
- 9 they proposed it as an alternative to the farm
- 10 equipment industry, a major industry in Iowa. They
- 11 proposed it as an alternative to building automobiles
- 12 in the Detroit area. They proposed it as an
- 13 alternative in the Louisiana area to the oil industry.
- 14 The problem is, what do you do with those industries?
- 15 CHAIRPERSON JAMES: I think that's probably
- 16 a good place to stop this particular discussion. One
- 17 of the things that I hesitate to do is cut off
- 18 discussion, however, we have gone a little bit far
- 19 aground of our original discussion of whether or not
- 20 government can regulate itself in terms of lotteries.
- 21 Albeit a very interesting discussion.
- 22 I want to thank our panelists. Are there
- 23 any closing comments that are germane to our particular
- 24 subject area right now?

- MR. JONES: Just briefly, I'd like to say
- 2 in reaction to the budget pressures we discussed
- 3 before, surrounding lotteries from government, it may
- 4 be worthwhile for the panel to discuss and maybe set
- 5 some standards for what a lottery really is. Whether,
- 6 beyond tackiness of advertising, whether or not there
- 7 should be advertising standards or rules and
- 8 regulations.
- 9 Whether there should be fit and proper
- 10 standards in reaction to question that was asked before
- 11 about the vending community? And then finally, perhaps
- 12 to look at some of the more popular illegal forms of
- 13 gambling which have lottery connotations, I would say
- 14 especially sports pool gambling, which is very popular
- 15 in Europe. And video lottery, which as we all know in
- 16 all of our states there are hundreds of thousands of
- 17 illegal machines, is there a role for us to regulate
- 18 that and bring it into the light?
- 19 Thank you.
- 20 CHAIRPERSON JAMES: Thank you.
- 21 Any final comments on this subject from our
- 22 Commissioners?
- 23 (No verbal response)

- 1 CHAIRPERSON JAMES: Thank you. I'd like to
- 2 excuse our panel at this point. Thank you for your
- 3 expertise, and as I have with other panels, I encourage
- 4 you to stay in touch with the Commission as we go
- 5 through our work for the next 18 months or so. And I
- 6 would encourage you to continue to submit information
- 7 and data and testimony that you'd like us to consider
- 8 in our final report. Our report will be ever so much
- 9 richer if you would do that for us.
- 10 Thank you.
- 11 Commissioners, usually at this time we have
- 12 a period where we are open just for general comments.
- 13 I think we've had some of that within the context of
- 14 our last panel. If there are any additional comments
- 15 by Commissioners I would open the floor up for those
- 16 right now. Otherwise, I would suggest that we take
- 17 about a 15 minute break before we begin our public
- 18 comment period.
- MR. WILHELM: I just want to complement you
- 20 and the staff on the quality of several of these panels
- 21 in the last two days.
- 22 CHAIRPERSON JAMES: Well, thank you.
- 23 COMMISSIONER DOBSON: And having been
- 24 critical of Atlantic City, I concur.

- 1 CHAIRPERSON JAMES: Thank you, we
- 2 appreciate that.
- With that, I'm going to stand in recess
- 4 until 4:00 and then we'll come back and begin our
- 5 public comment period at that time.
- 6 (Whereupon, at 3:57 p.m., the proceedings
- 7 went off the record until at 4:05 p.m.)